

On the occasion of the visit of His Royal Highness Crown Prince Haakon to Japan, The Norwegian Embassy in Tokyo and The Norwegian Defence and Security Industries Association (FSi), in cooperation with the Norwegian Ministry of Defence, and Innovation Norway, will host a:

Norway - Japan Defence Industry Seminar

Japan and Norway, leveraging technology and international cooperation to safeguard situational awareness and deterrence

02 - 03 June 2026

***Venue: Meiji Kinenkan
2-2-23 Moto-Akasaka, Minato-ku, Tokyo***

DRAFT (11 May 2026)

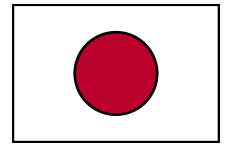
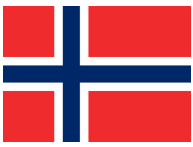
Program/Agenda

02 June 2026

16:00–17:00 Meet Team Norway in Tokyo — Market Briefing and Networking
(for the Norwegian business delegation only)

18:00–20:00 Japan–Norway Reception — Featuring Norwegian Seafood (doors open 17:20)
Celebrating the strong and long-standing partnership between Norway and Japan, and providing a platform for high-level networking across business, government and institutions.

Host: Royal Norwegian Embassy in Tokyo (in cooperation with Innovation Norway)



03 June 2026

Norway - Japan Defence Industry Seminar

1000 - 1030 Registration – Coffee

1030 - 1035 Opening remarks
Andreas Flåm, State Secretary MOD NO

1035 – 1115 **Medical Readiness a Strategic Enabler of Deterrence – Strategic perspective**

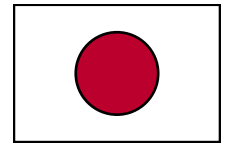
Credible deterrence rests not only on advanced weapon systems and force posture, but on a nation's ability to withstand, absorb, and recover from crises and conflict. "If we are not medically ready, we are not militarily ready." The discussion will address how evolving operational environments are reshaping the role of medics, forward medical units, and medical logistics.

1. Medical operations in contested, prolonged, and resource constrained environments with uncertain evacuation timelines
Svend Haakon Kristensen, Director Military Segment, Laerdal Medical
2. Intergation of "dual use" medical equipment in military operations.
Michael Eimstad, CEO, EpiGuard AS
3. Japanese perspectives and experience related to medical readiness as a strategic enabler for deterrence and total defence.
4. **Eiji Hinoshita, JMOD (大臣官房衛生監)**

1115 - 1215 **Space4Defence** (KSAT and KDA will further develop this subject)

1. Norwegian approach to ensure situational awareness and connectivity in the high- north by spaced based capabilities. (TBC)
2. **JMOD (TBC)**
3. **Norwegian industry's value proposition for spaced enabled contributions to situational awareness and deterrence**
Marte Indregard, President & CEO KSAT AS
Camilla Kiss, EVP Kongsberg
4. **Masahiko Arai, Executive Officer, Group President, Defense & Space Systems Mitsubishi Electric Corporation**
5. **Yoshifumi Asakura, General Manager, Space Systems Business Development Office, Aero Engine, Space & Defense Business Area, IHI Corporation**

1215 – 1230 **KSAT Signing ceremony**



1230 – 1345 **Networking Lunch**

1345 -1505 **Official Programme – Panel talks
(organized by The Norwegian Embassy and Innovation Norway)**

1350 All seated

1400 Welcome and introductions

1405 **Address by HRH Crown Prince Haakon**

1410 **Panel 1:**

Japan and Norway: A Strategic Partnership for Defence and Security

Panelists:

Andreas Flåm, State Secretary, NO MOD

Deputy minister JMOD (TBC)

1420 **Panel 2**

Japan–Norway: Defence Industrial and Technological Cooperation for Enhanced Deterrence

Panelists:

Eirik Lie, CEO Kongsberg Defence and Aerospace

Liv A Hovem, CEO of DNV Accelerator

CEO Japanese Company (TBC)

14:55 **Final remarks**

1500 – 1510 **Leg stretch**

1510 – 1530 Sustaining deterrence and developing military capabilities for the future – Norway's updated long-term plan for 2026 - 2040

Major General Øyvind Kvalvik, Deputy Director General/Head of Investment, NDMA

1530 – 1550 Equipping the Japanese self-defence forces for the future

**Hirohisa Mori, Director for Defense Equipment Transfer Strategy,
International Cooperation Division, Equipment Policy Department, ATLA, JMOD**

1550 – 1630 Increasing production capacity and developing resilient supply chains – can Japan's industry be a strategic production partner for Norwegian defence industry?

Japan's strategic approach to developing the national defence industry

Mr. Takuya Kimura, METI

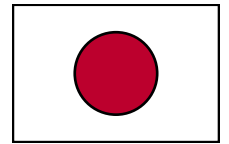
The evolving need to increase production capacity and develop robust supply chains

Harald Aaroe, Executive Vice President, KONGSBERG

Relevant Japanese industrial capabilities with potential for upscaling and strategies for developing international partnerships

Mitsubishi Heavy Industries (TBC)

1630 – 1650 Transitioning to autonomous and remotely controlled operations – how to manage the cyber



Threat

Autonomy is driven by safety, efficiency, cost, and crew availability rather than technology alone, the presentation will explain the different operational models emerging across ship types. Real project examples illustrate how autonomy is already being implemented in practice and what is required to scale it safely while managing cyber security.

Liv A Hovem, CEO of DNV Accelerator.

1650 – 1705 Protecting critical underwater infrastructure and sustaining a recognised seabed picture

Simen Flåtter Flo, Skarv technologies AS

1710 – 1715 Closing remarks

1730 – 1930 Reception